

## Finance Committee Meeting Agenda Wednesday, June 15, 2022 12:15pm via Zoom

- 1.) Monthly Board Financial Reports
- **2.)** Enrollment Review June 1st Counts
- 3.) DaVinci Building Company (ABC) Investment Options
- **4.) 2021-22 Audit Update** Preliminary Fieldwork: June 16, 2022
- **5.)** SMS Business Manager Transition July 1
- 5.) Other items?

**Upcoming Meetings** – Reoccurring Date – 3<sup>rd</sup> Wednesday of Month from 12:15-1:00pm

Wednesday, July 20, 2022

Wednesday, August 17, 2022

Wednesday, September 21, 2022

Wednesday, October 19, 2022

Wednesday, November 16, 2022

Wednesday, December 21, 2022

#### REVENUE & EXPENDITURE SUMMARY BY SOURCE, OBJECT SERIES & PROGRAM SERIES **DAVINCI ACADEMY | May 31, 2022** May 31. May 31. May 31, 2022 2021 2020 Received Budget % of Budget % of Actuals % of Actuals May 31, May 31, Current YTI Received REVENUE CATEGORIES June 30. 2020 June 30. 2021 YTD Remaining Received Received 2021 2020 STATE 10,343,325 10,471,428 1,795,222 82.86% 82.64% 82.22% 7,951,755 9,671,818 8,676,206 128,094 8,548,112 **FEDERAL** 67.92% 223,590 550,864 1,130,352 767,739 362,613 81.71% 77.46% 317,638 450,101 173,199 PROPERTY TAXES 0 0 0 0 0.00% 0.00% 0.00% 0 n n n LOCAL SALES. INS RECOVERY & JUDGEMENTS 64.116 (3.584)(11.792)(2.460)(9.332)20.86% 100.00% 98.50% 1.124 (3.584)63.156 SALE OF BONDS & LOANS 0 1,219,415 0 n 0 0.00% 100.00% 0.00% (1,219,415)1,219,415 0 INCOMING TRANSFERS FROM OTH FUNDS 0 0 0.00% 0.00% 0.00% 0 0 0 0 0 LOCAL (FEES, INTEREST, ETC.) 176,626 121,072 203,518 184.370 19.148 90.59% 92.51% 98.30% 72,369 112.001 173,620 TOTALS 12,231,093 10,326,045 8,361,730 10,136,150 11,793,506 9,625,855 2,167,651 81.62% 84.42% 82.49% (700,190)May 31, May 31, May 31, 2022 2021 2020 Expended Budaet % of Budget % of Actuals % of Actuals May 31, May 31, Current YTI Expended June 30, 2020 June 30, 2021 YTD Expended Expended 2021 2020 **EXPENDITURES (OBJECT SERIES)** Remaining SALARIES & WAGES 4,761,006 5,241,405 6,161,827 4,764,830 1,396,997 77.33% 79.82% 79.25% 581,019 4,183,811 3,772,935 EMPLOYEE BENEFITS 1.460.437 1.608.580 1.853.148 1.388.923 464.225 74.95% 79.32% 75.56% 113.029 1.275.894 1.103.517 PURCHASED SERVICES 92.37% 3.139.331 2.939.682 1,591,043 1.469.710 121.333 89.67% 91.20% (1,166,283)2,635,993 2.863.085 SUPPLIES 379.449 22.965 96.52% 95.15% 338.862 660,131 637,166 93.92% 280.780 356.386 322.414 EQUIPMENT 166,074 249,560 1,886,602 1,725,330 161,272 91.45% 93.65% 91.03% 1,491,619 233,711 151,169 DEBT SERVICE 0 0 0 n 0 0.00% 0.00% 0.00% 0 0 OTHER EXPENDITURES 64.702 39,209 44,082 44,299 (217)100.49% 97.19% 63.91% 6,191 38,108 41,351 OTHER FINANCING USES 21.405 169.140 0.00% 0.00% 0.00% 0 0 0 **TOTALS** 82.24% 8,723,902 9,951,817 10,627,025 12,196,833 10,030,258 2,166,575 82.09% 82.94% 1,306,355 8,254,472 May 31, May 31, May 31, 2022 2021 2020 % of Budget % of Actuals % of Actuals Expended **Budget** May 31, May 31, June 30, 2020 June 30, 2021 Expended Expended Expended 2021 **EXPENDITURES (PROGRAM SERIES)** YTD Remaining 2020 110.368 126.879 13.579 89.30% 87.06% SITE ADMINISTRATION 0 113.300 0.00% 17.211 96.089 0 278,747 DISTRICT ADMINISTRATION 299,580 304,207 321,847 277,723 44,124 86.29% 87.85% 93.05% 10,488 267.235 652,221 59,062 88.24% 550,844 SUPPORT SERVICES 624,264 753,099 694,037 92.16% 88.89% 114,307 579,730 REGULAR INSTRUCTION 3,895,589 4,275,737 5,362,714 78.35% 80.25% 77.40% 3,431,453 4,201,648 1,161,066 770,195 3,015,351 EXTRA-CURRICULAR ACTIVITES 123.63% 96.88% 102,535 96.268 17.990 94,984 117,427 (22,443)82.78% 14,892 93.266

0

1,639,018

291,498

499,466

46.797

2,149,344

10.030.258

0

0

446,899

202,403

109,410

151,449

2,166,575

1.026

0.00%

0.00%

78.58%

59.02%

82.03%

93.42%

97.85%

82.24%

0.00%

83.73%

0.00%

62.22%

81.78%

90.85%

21.52%

82.09%

0.00%

0.00%

61.24%

77.19%

91.66%

68.14%

82.94%

88.29%

0

8,974

51,298

34,985

398

195,964

1.306.355

0

1,647,552

282,527

430,914

45.770

1,909,501

8,254,472

1,630,044

240,200

464,481

46.398

1,953,379

8.723.902

0

0

1,866,151

461,366

558,252

67.175

2,083,172

9.951.817

0

0

2,085,917

493,901

608,876

47.823

2,300,793

12.196.833

1,946,817

386,053

567,940

215.572

2,150,121

10.627.025

VOCATIONAL INSTRUCTION

INSTRUCTIONAL SUPPORT

PUPIL SUPPORT SERVICES

OTHER FINANCING USES

SPECIAL EDUCATION

**FACILITIES** 

TOTALS

COMMUNITY SERVICES

| REVENUE & EXPENDITURE SUMMARY BY SOURCE, OBJECT SERIES & PROGRAM SERIES |               |               |            |            |           |             |              |              |             |            |           |
|---|---------------|---------------|------------|------------|-----------|-------------|--------------|--------------|-------------|------------|-----------|
| DAVINCI ACADEMY   May 31, 2022  |               |               |            |            |           |             |              |              |             |            |           |
| ACTIVITY - OTHER FUNDS  |               |               |            |            |           | May 31,     | May 31,      | May 31,      |             |            |           |
|   |               |               | Revised    | Received   | Budget    |             |              | % of Actuals | Current YTD | May 31,    | May 31,   |
| REVENUE   | June 30, 2020 |               | Budget     | YTD        | Remaining | Received    | Received     | Received     | vs. PYTD    | 2021       | 2020      |
| FOOD SERVICE  | 317,221       | 305,230       | 445,647    | 457,721    | (12,074)  | 102.71%     | 49.04%       | 79.58%       | 308,047     | 149,674    | 252,446   |
| COMMUNITY EDUCATION   | 136,963       | 166,587       | 146,875    | 185,597    | (38,722)  | 126.36%     | 39.33%       | 106.07%      | 120,077     | 65,520     | 145,270   |
| TOTALS  | 454,184       | 471,817       | 592,522    | 643,318    | (50,796)  | 108.57%     | 45.61%       | 87.57%       | 428,124     | 215,194    | 397,716   |
|   |               |               |            |            |           | May 31,     | May 31,      | May 31,      |             |            |           |
|   |               |               | Revised    | Expended   | Budget    | % of Budget | % of Actuals | % of Actuals | Current YTD | May 31,    | May 31,   |
| EXPENDITURES  | June 30, 2020 | June 30, 2021 | Budget     | YTD        | Remaining | Expended    | Expended     | Expended     | vs. PYTD    | 2021       | 2020      |
| FOOD SERVICE  | 317,221       | 305,230       | 408,049    | 412,910    | (4,861)   | 101.19%     | 74.21%       | 89.64%       | 186,392     | 226,518    | 284,347   |
| COMMUNITY EDUCATION   | 272,852       | 178,227       | 146,875    | 152,989    | (6,114)   | 104.16%     | 91.29%       | 93.70%       | (9,719)     | 162,708    | 255,669   |
| TOTALS  | 590,073       | 483,457       | 554,924    | 565,898    | (10,974)  | 101.98%     | 80.51%       | 91.52%       | 176,673     | 389,225    | 540,016   |
|   |               |               |            |            |           |             |              |              |             |            |           |
| SUMMARY - ALL FUNDS   |               |               |            |            |           | May 31,     | May 31,      | May 31,      |             |            |           |
|   |               |               | Revised    |            | Budget    | % of Budget | % of Actuals | % of Actuals | Current YTD | May 31,    | May 31,   |
| SUMMARY   | June 30, 2020 | June 30, 2021 | Budget     | YTD        | Remaining | Expended    | Expended     | Expended     | vs. PYTD    | 2021       | 2020      |
| REVENUE   | 10,590,333    | 12,702,910    | 12,386,028 | 10,269,174 | 2,116,854 | 82.91%      | 82.98%       | 82.71%       | (272,066)   | 10,541,239 | 8,759,445 |
| EXPENDITURES  | 10,541,890    | 11,110,482    | 12,751,757 | 10,596,156 | 2,155,601 | 83.10%      | 82.02%       | 83.42%       | 1,483,028   | 9,113,128  | 8,794,488 |
| SPENDING VARIANCE   | 48,443        | 1,592,427     | (365,729)  | (326,982)  | N/A       | N/A         | N/A          | N/A          | (1,755,094) | 1,428,111  | (35,043)  |

# DAVINCI ACADEMY ENROLLMENT ANALYSIS



For Fiscal Year Ending June 30, 2022

10

### **REGULAR ED**

| TIEGOE/TITED |       |    |         |      |      |      |       |       |      |      |      |        |
|--------------|-------|----|---------|------|------|------|-------|-------|------|------|------|--------|
| BEG OF MONTH | REG K | HK | TOTAL K | GR 1 | GR 2 | GR 3 | GR 4  | GR 5  | GR 6 | GR 7 | GR 8 | TOTALS |
| SEP          | 91    | 9  | 100     | 104  | 103  | 111  | 116   | 124   | 94   | 108  | 63   | 923    |
| OCT          | 91    | 9  | 100     | 105  | 102  | 112  | 115   | 123   | 95   | 107  | 63   | 922    |
| NOV          | 88    | 10 | 98      | 105  | 101  | 112  | 117   | 123   | 98   | 107  | 62   | 923    |
| DEC          | 88    | 11 | 99      | 105  | 104  | 111  | 118   | 124   | 98   | 106  | 62   | 927    |
| JAN          | 89    | 11 | 100     | 105  | 104  | 110  | 118   | 124   | 98   | 104  | 61   | 924    |
| FEB          | 89    | 11 | 100     | 101  | 104  | 106  | 118   | 120   | 96   | 102  | 60   | 907    |
| MAR          | 87    | 12 | 99      | 102  | 104  | 106  | 116   | 120   | 95   | 98   | 58   | 898    |
| APR          | 87    | 12 | 99      | 103  | 104  | 106  | 116   | 121   | 96   | 100  | 58   | 903    |
| MAY          | 87    | 12 | 99      | 103  | 104  | 106  | 116   | 121   | 96   | 100  | 58   | 903    |
| JUNE         | 87    | 12 | 99      | 103  | 104  | 106  | 116   | 121   | 96   | 100  | 58   | 903    |
| TOTALS       | 797   | 97 | 894     | 933  | 930  | 980  | 1,050 | 1,100 | 866  | 932  | 545  | 8,230  |



Kathv Miller < kmiller@schoolmanagementservices.org>

#### Fwd: FW: DaVinci ABC - x9003 Reserve Account

1 message

Holly Fischer <hfischer@davincicharterschool.org>

To: Julie Schreiber <jschreiber@schoolmanagementservices.org>, Kathy Miller <kmiller@schoolmanagementservices.org>

Please add this to the Finance Committee agenda. Thank you.

-- Forwarded message --

From: Joelle Pandey <ipandey@jbvang.com>

Date: Thu, Jun 9, 2022 at 8:00 AM

Subject: FW: DaVinci ABC - x9003 Reserve Account To: Holly Fischer <hfischer@davincicharterschool.org>

Cc: J. Kou Vang <jkvang@jbvang.com>, Nadine J. Dybevik <njdybevik@jbvang.com>

Hi Holly,

DaVinci ABC's board had asked us to inquire if the US Bank Reserve account x9003 could potentially earn more interest. The Reserve Acct is funded at a minimum of \$1,716,000 and it earn We reached out to US Bank and confirmed that the funds are currently in a money market account. While US Bank did provide some detail below about allowable investment options, they als market volatility. We wanted to forward this to you so the school could look through the information provided and decide if there's an interest in pursuing this inquiry further.

Thank you,

Joelle Pandey | Asset Manager

jpandey@jbvang.com



REAL ESTATE ADVISORS |

PROJECT MANAGERS

1335 Pierce Butler Route | St. Paul, MN 55104

www.jbvang.com | Main: 651.645.5500 | Direct: 651.294.3522

WEBSITE | MAP | EMAIL

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From: Robinette, Christine M <christine.robinette@usbank.com>

**Sent:** Thursday, May 19, 2022 2:26 PM

To: Joelle Pandey <jpandey@jbvang.com>
Cc: J. Kou Vang <jkvang@jbvang.com>; Nadine J. Dybevik <njdybevik@jbvang.com>

Subject: RE: DaVinci ABC - x9003 Reserve Account

Hi Joelle -

The Company is currently invested in the First American Government money market fund. I've attached the most recent fund fact sheet which includes historical rates, and the current yield is 'Permitted Investments' under the bond documents, as well as indicative rates from our Money Center on various Permitted Investments they would be able to transact on your behalf, as dire

One consideration – and cautionary tale as the Company reviews investment options; the Reserve Fund is valued at market value on a semiannual basis to ensure the fund is at the Reserve drive down the value of an asset causing the Reserve Fund to fall below the Reserve Requirement, the Company would be required to deposit additional funds within 30 days of the valuation requirement. As a result of current unsettled market conditions, even permitted government obligations have lost value, and within the last week I've had to request cash deposits from two a shortfalls. However, as long as it's a Permitted Investment, the Company is entitled to make those risk-reward evaluations and investment decisions under the bond documents. One other n cd rates below do not include prepayment waivers. As the Reserve needs to be readily available on an interest payment date; a prepayment waiver would need to be added in case we would service shortfall. If you are considering a certificate of deposit investment, let me know and I can ask for cd rates that factor in prepayment waivers.

Let me know if you have any questions as you review the information below.

Thanks! Chris

"Permitted Investments" means the following investments, if and to the extent the same are legal for investment, with regard to any moneys held as part of the Trust Funds or any other fund held by the Trustee pursuant to this Indenture:

- bills, certificates of indebtedness, notes, bonds or similar securities, which are direct obligations of, or the principal and interest of which are unconditionally guaranteed by, the United States of America;
- direct and general obligations of any state of the United States of America or any municipality or political subdivision of such state, or obligations of any corporation, if such obligations at the time of purchase are in one of the two highest rating categories by Standard & Poor's Corporation or Moody's Investors Service, or, upon the discontinuance of either or both of such rating agencies, any other nationally recognized rating service;
- negotiable or non-negotiable certificates of deposit, time deposits, or other similar banking arrangements, issued by any nationally or state-chartered bank (including the Trustee) or trust company or any savings and loan association, domiciled in the State, if either (i) the long-term obligations of such bank or trust company at the time of purchase are rated in one of the two highest rating categories by Standard & Poor's Corporation or Moody's Investors Service, or, upon the discontinuance of either or both of such rating services, any other nationally recognized rating service or (ii) the deposits are continuously secured as to principal, but only to the extent not insured by the Federal Deposit Insurance Corporation, or similar corporation chartered by the United States of America, (1) by lodging with a bank or trust company, as collateral security, obligations described in paragraph (a) or (b) above or, with the approval of the Trustee, other marketable securities eligible as security for the deposit of trust funds under applicable regulations of the Comptroller of the Currency of the United States of America or applicable state law or regulations, having a market value (exclusive of accrued interest) not less than the amount of such deposit, or (2) if the furnishing of security as provided in clause (1) of this paragraph is not permitted by applicable law, in such manner as may then be required or permitted by applicable state or federal laws and regulations regarding the security for the deposit of trust funds;
- repurchase agreements with respect to obligations listed in paragraph (a) or (b) above if entered into with a nationally or state-chartered bank domiciled in the State (including the Trustee), trust company domiciled in the State or a broker or dealer (as defined by the Securities Exchange Act of 1934, as amended) which is a member of the Securities Investors Protection Corporation if (i) such obligations that are the subject of such repurchase agreement are delivered to the Trustee or are supported by a safekeeping receipt issued by a depository satisfactory to the Trustee, provided that such repurchase agreement must provide that the value of the underlying obligations shall be maintained at current market value, calculated no less frequently than monthly, of not less than the repurchase price, (ii) a prior perfected security interest in the obligations

which are the subject of such repurchase agreement has been granted to the Trustee, and (iii) such obligations are free and clear of any adverse third-party claims;

- commercial paper maturing in 270 days or less and rated at the time of purchase in the highest rating category by two nationally recognized rating services;
- money market mutual funds invested solely in obligations listed in paragraphs (a), (b) or (c) above including funds offered or managed by the Trustee or its affiliates;
- certificates or receipts issued by any nationally or state-chartered bank, (g) domiciled in the State, trust company domiciled in the State or broker or dealer (as defined by the Securities Exchange Act of 1934, as amended) which is a member of the Securities Investors Protection Corporation, organized and existing under the laws of the United States of America or any state thereof, the outstanding unsecured long-term debt of which is rated at the time of purchase in either of the two highest rating categories by Standard & Poor's Corporation or Moody's Investors Service, or, upon the discontinuance of either rating services, in the capacity of custodian, which certificates or receipts evidence ownership of a portion of the principal of or interest on Government Obligations held (which may be in book entry form) by such bank, trust company or broker or dealer (as defined by the Securities Exchange Act of 1934, as amended) as custodian; and
  - tax-exempt obligations (as defined in section 150(a)(6) of the Code and (h) which are not "investment property" as defined in Section 148(b)(2) of the Code) rated at the time of purchase in one of the three highest rating categories by Standard & Poor's Corporation or Moody's Investors Service, or, upon the discontinuance of either rating service or both of such rating services, any other nationally recognized rating service;

provided that "Permitted Investments" shall not include a financial instrument, commonly known as a "derivative," whose performance is derived, at least in part, from the performance of any underlying asset, including, without limitation, futures, options on securities, options on futures, swap agreements, forward purchase contracts, structured notes and participations in pools of mortgages or other assets;

provided, further, ratings of Permitted Investments referred to herein shall be determined at the time of purchase of such Permitted Investments and without regard to ratings subcategories and the Trustee shall have no responsibility to monitor the ratings of Permitted Investments after the initial purchase of such Permitted Investments, including at the time of reinvestment of any earnings thereon.

|                    |           |       |        | AI     |        | RATE   | sbank  |         |         |         |        |       |        |        |
|--------------------|-----------|-------|--------|--------|--------|--------|--------|---------|---------|---------|--------|-------|--------|--------|
| Effective:         |           | 2022  |        |        |        |        |        |         |         |         |        |       |        |        |
| nvestment          | 1 day     | 7 day | 14 day | 30 day | 45 day | 60 day | 90 day | 120 Day | 180 Day | 270 Day | 1 Year | 18 Mo | 2 Year | 5 Year |
| ank Certificate o  | f Deposit |       |        |        |        |        |        |         |         |         |        |       |        |        |
|                    |           | 0.52% | 0.54%  | 0.63%  | 0.76%  | 0.89%  | 1.19%  | 1.16%   | 1.50%   | 1.75%   | 1.68%  | 2.05% | 1.66%  | 2.16%  |
| ıry Bills/Notes/Bo | onds      |       |        |        |        |        |        |         |         |         |        |       |        |        |
|                    |           | 0.55% | 0.54%  | 0.43%  | 0.59%  | 0.75%  | 0.98%  | 1.21%   | 1.44%   | 1.71%   | 1.99%  | 2.28% | 2.57%  | 2.77%  |

est at maturity if term is 18 months or less. Interest semi-annually if term for all others. Rates are indications only and are subject to market conditions. Please call to verify rates

urposes of Section 15B of the Securities Exchange Act of 1934 (the "Act") (SEC Rule 15Ba1-1 et seq.) (the "Rule"), U.S. Bank, National Association (the "Bank"); (1) is not recommending and will not mend an action to you; (2) is not providing and will not provide "advice" to you as defined in the Rule, and any information or communication from the Bank in respect of your accounts with the Money is or the Safekeeping Departments of the Bank (the "Account(s)" or in respect of any securities transaction or potential securities transaction to be executed via the Account(s) is not intended to be and did not be construed as "advice" as defined in the Rule; and (3) the Bank is not acting as an advisor to you and does not one you any fiduciary duty pursuant to Section 15B of the Act or often vise with cot on any such Account(s), information, communication, transaction or potential transaction.

Inhold discuss any information or material provided to you by the Money Center in connection with trading, investing or other activity in the Account(s) with any and all of your internal or external advisor xperts that you deem appropriate before acting on any such information or material.

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tes are believed to be accurate and are subject to change without notice. If an error is found after a trade is placed, U.S. Bank has the right to reject, refuse to honor or reverse the transaction request

| 05/19/22   | Ratings          | Subjective | 1 Days | 7 Days | 14 Days | 32 Days | 47 Days | 60 Days | 90 Days | 120 Days | 151 I |
|--|------------------|------------|--------|--------|---------|---------|---------|---------|---------|----------|-------|
|  | S&P/M/F          | Minimum**  | 5/20   | 5/26   | 6/2     | 6/20    | 7/5     | 7/18    | 8/17    | 9/16     | 10    |
| Banque Et Caisse Epargne (BCEE)  | A-1+/P-1/        | 10,000,000 |        |        |         |         |         |         |         |          | 1.6   |
| Credit Suisse/New York NY (CSFBNY)   | A-1/P-1/         | 10,000,000 |        |        |         |         |         |         |         |          |       |
| Credit Agricole Corporate and Investment Bank/NY *** Does Not Permit Prepayment (CACPNY) | A-1/P-1/F1+      | 25,000,000 | 0.74%  | 0.76%  | 0.76%   |         |         |         |         |          |       |
| Korea Dev Bank NY<br>*** Does Not Permit Prepayment (KDBNY)                              | A-1+/P-1/F1+     | 5,000,000  |        |        |         |         |         |         |         | 1.64%    |       |
| Lloyds TSB Bank (LLOYDS)   | A-1/P-1/F1       | 500,000    |        |        | 0.73%   |         | 0.95%   | 1.14%   | 1.39%   | 1.53%    | 1.6   |
| MUFG Bank LTD/NY (MUFGBK)  | A-1/P-1/         | 100,000    |        | 0.73%  | 0.75%   |         |         |         |         |          |       |
| Natixis NY (NATXNY)  | A-1/P-1/F1       | 1,000,000  |        |        |         |         |         |         |         |          |       |
| Santander UK PLC (SUKPLC)  | A-1/P-1/F1       | 100,000    |        | 0.76%  |         |         |         |         |         | 1.66%    | 1.8   |
|  |                  |            |        |        |         |         |         |         |         |          |       |
| **All are subject to market fluctuation and issuer availability                          |                  |            |        |        |         |         |         |         |         |          |       |
| Some minimum trade sizes may apply. This is at the issuer's of                           | discretion.      |            |        |        |         |         |         |         |         |          |       |
| None of the information above contains a recommendation to tra                           | nsact any securi | ty         |        |        |         |         |         |         |         |          |       |

The information provided herein is not intended to be and should not be construed as "advice" within the meaning of Section 15B of the Securities Exchange Act of 1934 and the Money Center advisor, or fiduciary to you or any other person or entity. You should consult with your own financial and/or municipal, legal, accounting, tax, and other advisors, as applicable, to the extent you

#### Christine Robinette

Vice President. | Relationship Manager | Global Corporate Trust p. 651-466-6307 | f. 651-466-7429 | c. 612-723-6987 | christine.robinette@usbank.com

#### U.S. Bank

#### West Side Flats

60 Livingston Avenue, Saint Paul, MN 55107 | EP-MN-WS3C) | www.usbank.com

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Holly Fischer Interim Executive Director DaVinci Academy of Arts & Science 763-754-6577 ext. 1103 Pronouns: she/her/hers Why Pronouns Matter

Follow this link to schedule an appointment with me: https://calendly.com/hfischer

#### 2 attachments



First American Govt\_D Class\_Fact Sheet.pdf 61K